MARYANN G. MILLER

INFLUENTIAL EXECUTIVE & BOARD LEADERSHIP

BOARD PROFILE

FORTUNE 500 C-SUITE LEADER AND STRATEGIC PARTNER who transforms business practices, accelerates growth, creates value for stakeholders, and captures synergies across people, processes, and technology. Collaborative and highly energetic, crafting short- and long-term goals and strategies that are sustainable and scalable. Respected thought leader, leveraging experiences across multiple domains, large and small operations, and in highly regulated spaces.

NOTABLE CAREER ACCOMPLISHMENTS

- ✓ Created and introduced an end-to-end board succession plan.
- ✓ Advised Compensation Committee in overhauling executive compensation plans to optimize performance.
- ✓ Transformed HR and operational strategies and tactics to lower HR costs 40% and reduce enterprise costs \$245M.
- Partnered in launch of Avnet Innovation Lab at Arizona State University (ASU) and ASU Innovation Open.

CORE LEADERSHIP COMPETENCIES

- Strategic Planning & Execution
- People-Centric Management **Enterprise Productivity**

- Human Resources Leadership
- Transformation

STRATEGIC FOCUS AREAS

- ✓ Global Human Resources
- ✓ Corporate Diversity & Inclusion
- Environmental, Social, Governance (ESG)
- ✓ Fiduciary Targets & Responsibility
- ✓ Compliance & Risk Management

AWARDS & ACCOLADES

OUTSTANDING WOMEN IN BUSINESS Phoenix Business Journal

TOP 50 MOST POWERFUL WOMEN IN TECHNOLOGY | National Diversity Council

HALL OF FAME AWARD | Arizona State University, W.P. Carey School of Business

DISTINGUISHED SERVICE AWARD | Arizona State University, W.P. Carey School of Business

MEMBERSHIPS

- ✓ National Association of Corporate Directors
- Society for Human Resource Management

INDUSTRY AGNOSTIC: Technology Services | Solutions & Distribution | Aerospace & Defense | Medical Device & Orthopedic | Rehabilitation | Wireless Communications | Banking & Insurance

BOARD INVOLVEMENT

AVNET, INC. (NASDAQ: AVT) Phoenix, AZ | 2009 – 2020 ADVISOR TO BOARD OF DIRECTORS

Served as support and advisor to 11-member board governing this global technology solutions company with an extensive ecosystem that delivers design, product, marketing, and supply chain expertise, with \$17.6B in annual revenues and 15K employees. Ranked at #180 on the Fortune 500 list.

- Crafted a board succession plan from ground zero recruited and onboarded 7 board members over tenure ensuring balanced representation across skills and domains and emphasizing diversity.
- Facilitated multiple CEO successions and transitioned top leadership as the company navigated disruptive external change, internal operational challenges, a significant divestiture, and numerous strategic acquisitions.
- . Partnered with the Compensation Committee to realign executive compensation plans to increase earnings per share and total shareholder returns, reduce retirement and severance plan costs, introduce stringent criteria for stock awards, and refresh the CD&A to be more easily understood.
- Advanced board conversations and agendas on organizational culture, shareholder activism, cybersecurity, and ESG.
- Trusted voice in agenda planning events for board meetings; attended all board meetings and served as a partner to internal committees including Compensation and Governance committees.

CERTIVE SOLUTIONS, INC.

BOARD OF DIRECTORS

2015 - 2017

Recruited by the CEO to serve on a 7-member board as the board shifted to position the company for IPO. Set behavioral standards for the company, guiding strategies across HR policies and infrastructure.

Board Governance Change Management Mergers & Acquisitions

EXECUTIVE EXPERIENCE

AVNET, INC. (NASDAQ: AVT)

SVP, CHIEF ADMINISTRATIVE OFFICER

SVP, CHIEF HUMAN RESOURCES OFFICER AND GLOBAL MARKETING & COMMUNICATIONS

Advanced through multiple positions, establishing the HR function as a value-added resource and partner to the complete enterprise. Leadership scope spanned a global team of up to 3.9K with a \$500M budget across Logistics, GIS, Digital, Marketing, and Program Management functions. Partnered with senior executive leadership to achieve bottom-line targets, advocate for people-centric tactics, support global business development and strategy creation, and introduce leading-edge HR practices.

- Achieved \$48M in revenue, \$1.5B digital channel shift with \$20M in sales productivity savings, spearheading an omnichannel strategy to enhance the customer experience and accelerate profitable growth.
- Lowered IT costs \$50M while also introducing leading cybersecurity and disaster recovery practices.
- Captured 150% increase in website traffic, boosted SEO 38%, generated 43% increase in social media followers, and improved NPI 7% by transforming the brand and marketing strategy.
- Played key role in launch of Avnet Innovation Lab at Arizona State University (ASU) and ASU Innovation Open that generated \$4.3M in incremental revenue while advancing entrepreneurs' products and services.
- Initiated transformative change that introduced new HR technologies and service models, reducing headcount by 40% and cost by 23%; elevated HR to a valued, strategic business partner.

GOODRICH CORPORATION (Acquired by UTX)

VICE PRESIDENT, HUMAN RESOURCES

Headed the human resources and environmental health & safety functions for a \$1B business segment with 7K global employees. Led team of 45. Trusted advisor and partner on the Human Resources Business Advisory Council.

- Crafted innovative performance management and compensation practices/strategies to optimize team output and boost engagement and retention.
- **Surfaced pathways to elevate employee engagement worldwide** through introduction of corporate culture survey.
- Averted unionization attempts at manufacturing facilities through extensive education and ongoing vigilance.
- **Certified Lean Practitioner and Process Leader** for Goodrich Creative Problem-Solving organization.
- Thwarted neighborhood campaign to relocate propulsion facility, deploying leading PR strategy and showcasing stellar safety record to change public perception.

BOARD GOVERNANCE PROGRAMS

Kellogg | Effectiveness & Accountability in the Boardroom (attended with Avnet Board & Governance Chair) and Women's Director Development Program

NACD | Position Yourself for Boardroom Service

EARLY CAREER HISTORY

VICE PRESIDENT, CORPORATE SERVICES | OrthoLogic Corporation – Tempe, AZ VP & REGIONAL HUMAN RESOURCES DIRECTOR | Firstar Corporation – Milwaukee, WI REGIONAL GROUP CLAIMS MANAGER | Allstate Insurance – Northbrook, IL

TEACHING EXPERIENCE

EXECUTIVE MBA INSTRUCTOR OF PRACTICE | Arizona State University, W.P. Carey School of Business – Tempe, AZ

EDUCATION & CERTIFICATIONS

MASTER OF BUSINESS ADMINISTRATION | Arizona State University, W. P. Carey School of Business – Tempe, AZ BACHELOR OF ARTS – POLITICAL SCIENCE (MINOR IN ITALIAN & FRENCH) | University of Illinois – Chicago, IL CERTIFIED COACH | Hudson Institute of Coaching – Santa Barbara, CA EXECUTIVE SCHOLAR | Northwestern University, Kellogg School of Management – Evanston, IL

Charlotte, NC | 2001 – 2006